

Kevin Prior, CFA, CPA
Class A (nonalcoholic) Trustee
General Service Board Treasurer

## AUDIT RESULTS



- Completed on schedule
- Unmodified or "clean" audit opinion
- The financial statements are fairly stated in all material respects
- No material weaknesses
- No significant deficiencies
- 5 recommendations (3 AAWS and 2 GV) compared to 5 in 2021


## 2022 GSO FINANCIAL HIGHLIGHTS

* $7^{\text {th }}$ Tradition of Self-Support $-\$ 10.55$ million down $2.1 \%$ from $\$ 10.78$ million in 2021
* Operating Expense - $\$ 17.82$ million up $19.9 \%$ from $\$ 14.86$ million in 2021
* Program Service Expense - $\$ 7.17$ million down $2.7 \%$ from $\$ 7.37$ million in 2021
* Supporting Services Expense - $\$ 10.65$ million up $42.2 \%$ from $\$ 7.49$ million in 2021
* Self-Support - covered $59 \%$ of operating expense
* AAWS publishing gross profits - $\$ 4.89$ million down $22.3 \%$ from $\$ 6.29$ million in 2021

Operating deficit of $\$ 1,579,305$; operating cash decrease of $\$ 2,064,135$

## LARGEST CATEGORIES OF GSO CASH EXPENDITURE

| Salaries, Employee Benefits, and Payroll Taxes | $10,098,410$ |
| :--- | ---: |
| Shipping and Warehousing Publications | $4,069,178$ |
| Publications Inventory | $3,394,368$ |
| Professional Fees | $1,779,735$ |
| Travel and Meetings | $1,315,484$ |
| Facility and Equipment | $1,260,745$ |
| Data, Automation, and Website | 583,697 |
| Sales tax remittances | 471,767 |
| Printing, Postage, Supplies, and Subscriptions | 412,396 |
| Expenditures on behalf of Grapevine | 407,599 |
| Equipment and Software | 382,804 |

## GSO EXPENSES UNDER BUDGET IN 2022

Under Budget Categories represent 72\% of total operating expense

| EXPENSE | ACTUAL | BUDGET | DIFFERENCE |
| :--- | ---: | ---: | ---: |
| Payroll and Benefits | $9,701,831$ | $9,849,446$ | $(147,615)$ |
| Payroll Taxes | 601,997 | 630,283 | $(28,286)$ |
| Professional Fees | $1,756,363$ | $1,868,458$ | $(112,095)$ |
| Printing, Postage and Supplies | 451,413 | 565,511 | $(114,098)$ |
| Insurance | 69,575 | 102,339 | $(32,764)$ |
| Total Operating Expense | $17,489,639$ | $17,569,432$ | $(79,793)$ |

## GSO EXPENSES OVER BUDGET IN 2022

Over Budget Categories represent 28\% of total operating expense

| EXPENSE | ACTUAL | BUDGET | DIFFERENCE |
| :--- | ---: | ---: | ---: |
| Data, Automation and Website | 611,490 | 582,125 | 29,365 |
| Facility and Equipment including <br> depreciation (a non-cash expense) | $2,442,689$ | $2,238,063$ | 204,626 |
| Facility and Equipment excluding <br> depreciation | $1,258,295$ | $1,174,945$ | 83,350 |
| Travel and Meetings | $1,854,281$ | $1,733,207$ | 121,074 |

## INFLATION ADJUSTED GSO EXPENSE HISTORY

* In 2022, operating expense was lower than inflation adjusted operating expense in 9 of the past 10 years.

TOTAL OPERATING EXPENSE AAWS + GSB


## 2022 GRAPEVINE FINANCIAL HIGHLIGHTS

* Grapevine paid print subscriptions decreased 6.7\% in 2022. Subscriptions for the online and mobile app magazine decreased 27.6\%
* 2022 Grapevine results were a gross margin on subscriptions of \$789,246 and a net profit of $\$ 674,515$ on other published items. Operating expenses of $1,882,701$ resulted in an operating loss of \$404,940 compared to a loss of \$112,618 in 2021.
* General Fund support of La Viña service activity was $\$ 636,604$ in 2022, compared to $\$ 388,646$ in 2021.
* La Viña magazine circulation increased by $4.3 \%$ in 2022 compared to a $12.4 \%$ decrease in 2021 after several prior years of pre-pandemic growth.


## 2023 GSO BUDGET

* Operating revenue $\$ 18,791,320$ compared to $\$ 15,910,334$ in 2022.
* Contributions $\$ 10,500,000$ compared to $\$ 10,548,525$ in 2022.
- Literature gross margin \$7,950,000 compared to \$4,894,113 in 2022.

Total operating expense $\$ 17,085,479$ before $\$ 1.2 \mathrm{M}$ depreciation compared to \$17,821,142 in 2022.

Operating surplus of $\$ 505,841$ after depreciation compared to $\$ 1,579,305$ deficit in 2022.

## 2023 GRAPEVINE BUDGET

* Print magazine circulation to decrease to 47,751 from 52,321 in 2022.
* Online and e-Pub circulation to decrease to 4,719 from 6,492 in 2022.
* 1,500 new app subscribers.

Gross margin on subscriptions $\$ 547,709$ compared to $\$ 789,246$ in 2022.
Grapevine net surplus of $\$ 68,414$ compared to a deficit of $\$ 404,940$ in 2022.
La Viña magazine circulation to decrease to 6,415 compared to 6,685 in 2022.

- General Fund La Viña support of \$653,579 compared to \$636,604 in 2022.


## GRATITUDE - 7TH TRADITION



## 7TH TRADITION SELF-SUPPORT - 2013-2022



## GROWTH OF ON-LINE CONTRIBUTIONS 2013-2022



A mail contribution costs $\$ 5.60$ to process. An online contribution costs $\$ 2.93$ to process, a $\$ 2.67$ savings.

## CONTRIBUTIONS BY TYPE OF CONTRIBUTOR



## CONTRIBUTIONS STATISTICS 2022

| INDIVIDUALS |  |
| :---: | :---: |
| $7^{\text {th }}$ Tradition Self-Support Contributions | \$3,248,394 |
| Average Contribution | \$121.79 |
| Most Common Contribution | \$50.00 |
| Number of Contributions | 26,671 |
| GROUPS |  |
| $7^{\text {th }}$ Tradition Self-Support Contributions | \$6,204,547 |
| Number of Active Groups | 58,455 |
| Number of Groups Contributing | 19,572 |
| Percentage of Groups Contributing | 33.48\% |
| Average Contributed by a Group During the Year | \$317.01 |




## THROUGH OUR OWN SELF-SUPPORT



## G.S.O.'s TWO BASIC FUNCTIONS

- Publishing



## AAWS - PUBLISHING - 2022 ACTUAL vs 2022 BUDGET

|  | $\begin{array}{r} 2022 \\ \text { ACTUAL } \end{array}$ | $\begin{array}{r} 2022 \\ \text { BUDGET } \end{array}$ | INCREASE (DECREASE) |
| :---: | :---: | :---: | :---: |
| Gross Sales - Literature | 11,999,441 | 11,000,000 | 999,441 |
| Discounts | $(479,173)$ | $(550,000)$ | $(70,827)$ |
| Shipping Charges | 277,893 | 330,000 | $(52,107)$ |
| Net Sales - Literature | 11,795,265 | 10,780,000 | 1,015,265 |
| Cost of Literature Sold - Printing | 6,901,151 | 5,390,000 | 1,511,151 |
| Gross Profit | 4,894,113 | 5,390,000 | $(495,887)$ |
| Gross Profit Percentage | 41.5\% | 50.0\% | (8.5\%) |

## CONSOLIDATED (GSO + GV) OPERATING EXPENSES - 2022 - \$20.3 M FINANCIAL STATEMENT EXPENSE CATEGORIES PERCENTAGE BREAKDOWN



## CONSOLIDATED (GSO + GV) SUPPORTING SERVICES

 \$7.57 M

## 2022 PRUDENT RESERVE

| Beginning Balance January 1, 2022 | 12,852,286 |  |
| :---: | :---: | :---: |
| Investment Earnings | 96,774 |  |
| Change in GV subscription liability | 200,000 |  |
| Drawdowns | $(200,000)$ |  |
| Additions | 0 |  |
| Ending Balance December 31, 2022 | 12,949,060 |  |
| Composition of Ending Balance |  |  |
| Cash |  | 2,727,969 |
| Certificates of Deposit (CDARs) |  | 11,444,990 |
| Accrued Interest |  | 19,601 |
| Less Grapevine subscription liability |  | $(1,243,500)$ |
| Ending Balance |  | 12,949,060 |
| Number of Months Expenses Held | Based on 2022 expenses | Based on 2023 expenses |
| January 1, 2022 | 8.32 | 7.29 |
| December 31, 2022 | 8.38 | 7.35 |

## RESERVE FUND - 2023 Activity

|  |  | Funding for GV <br> Subscription Liability | GV \% of <br> Subscription <br> Liability Funded | Net Reserve Balance |
| :--- | ---: | ---: | ---: | ---: |

The Reserve Balance as of $2 / 1 / 23$ covers just over 7 months of 2023 GSB, AAWS, GV and LaViña Expenses
(A) These actions were approved by Trustees Finance and Budgetary Committee on January 29, 2023 and the General Service Board on January $30,2023$.

## USES OF GSB's RESERVE FUND

© Concept of GSB's Prudent Reserve - not same as in your Home Group's reserve
*GSB’s Reserve Fund covers much more
In 1967, the General Service Conference Issued the Advisory Action that "The GSB make use of the Reserve Fund for whatever purpose the Board may authorize".
*Broadly, this could include, whether planned or unplanned:
Operating Deficits of AAWS or Grapevine
*Periodic expenditures such as an office renovation or major technical upgrade
*Extraordinary expenses outside of "normal" operations

## RESERVE FUND POLICY

* 1977 Advisory Action established the upper limit of the reserve fund as 12 months of operating expense of GSB, AAWS, and GV combined
*A 1981 Advisory Action specified that a lower limit not be provided. However, a 9 month lower limit appears in Conference Finance Committee reports throughout the history of the reserve.
*Policy adopted by GSB in 2022 includes:
* a 9 to 12 month goal range
*At least $50 \%$ of the porffolio available within one year
*GSB must authorize transfers into and withdrawals from the Reserve Fund $\star$ In the event of emergencies such as a bank failure or inability to meet payroll, Trustees Finance and Budgetary Committee may authorize a withdrawal. If the Committee is unable to be gathered within the needed timeframe, two officers of the GSB may authorize.


## IMPACT OF PANDEMIC ON GSO REVENUE DISTRIBUTION



## LITERATURE PRICE INCREASE

- Generally 20\% on Books
* Generally 30\% on Pamphlets
* Generally 20\% on Miscellaneous Items
- Some items may have a different \% increase due to rounding
* Some items not increased to maintain accessibility
*Applies only to English, French, and Spanish titles


## THANK YOU

*Paul Konigstein, Chief Financial Officer

* Zenaida Medina, Controller
* Diana L, Conference Coordinator, for her patience
*All of the employees of both A.A.W.S. and Grapevine
*Members of Trustees' Finance and Budgetary Committee, along with members of the Finance Committees of
A.A.W.S. and Grapevine and the Conference Finance Committee
*Our Independent Auditors - CBIZ Marks Paneth, LLP
*Our outsourced accounting support - Your Part-time Controller
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Any questions - Please feel free to contact me at - kevin@kevinjprior.com

